

Budget and Planning Committee
Agenda – Tuesday, February 17, 2015
1:45 pm – 3:15 pm.
Room 610 – Haaren

1. Approval of Minutes for December 16, 2014. Proposed minutes are attached.
2. Integrated Financial and Enrollment Planning. President Travis will provide a preview of the upcoming presentation to CUNY.
3. Update on Space Consultation. SVP Pignatello will discuss the state of the space planning project.
4. Strategic Planning. J. Llana will describe development of the new strategic plan.
5. New Business.

Budget and Planning Committee Meeting
Minutes
February 17, 2015

Attendees: President Jeremy Travis, Ned Benton, Adam Berlin, Jane Bowers, Lynette Cook-Francis, Angela Crossman, Janice Dunham, Maria Haberfeld, Jay Hamilton, Norris James, Faika Kabir, Karen Kaplowitz, Patricia Ketterer, Maria Kiriakova, Anru Lee, James Llana, Anthony Marcus, Paul Narkunas, Bonnie Nelson, Allison Pease, Robert Pignatello, Douglas Salane, Michael Scaduto, Peter Shenkin, Robert Troy, Nancy Velazquez-Torres, Alison Orlando(Recorder)

1. Approval of Minutes for December 16, 2014. Minutes were approved as proposed.
2. Integrated Financial and Enrollment Planning. President Travis presented a preview of the presentation he will be making to CUNY on Feb. 25 when the college will be seeking financial assistance. An update will be provided to the BPC after the meeting occurs. At the meeting, the College will observe that it is in its current financial situation because of the decision to become a senior college, a decision taken with the full support of the Central administration. This journey has resulted in financial consequences along with a decline in enrollment. The ways the University can provide support to John Jay include leveraging the success of the CUNY Justice Academy, adjusting the revenue target, mitigating the financial consequences of collective bargaining agreement, revising the compact allocation formula, and advancing energy savings. Rob Pignatello spoke more in-depth about how the elimination of associate degree programs has impacted the College. When John Jay phased out associate degrees, the enrollment and revenue was transferred to the Community Colleges through the Justice Academy. The College has been unable to achieve a plan to replace this enrollment. Due to this, actions had to be taken to achieve revenue and enrollment targets that were not consistent with becoming a senior college such as accepting increased conditional admits. He concluded that it is time to ask the University for financial assistance. The College has taken actions to offset the revenue loss, but it is unrealistic to think that the College can grow out of the current financial situation. Bob Troy spoke about the enrollment goals for 2015 - 2020 which will support the transformation of John Jay into a full senior college. This includes an increase in admission standards for freshmen and stopping conditional admits. This will result in a decrease in freshmen; however, the College does have room for expansion in graduate programs and transfer student enrollment will increase. These changes will result in John Jay being a strong senior college by 2020. President Travis concluded by summarizing the proposals for CUNY support mentioned above and then fielded questions from the committee. Jane Bowers spoke briefly on raising the admissions standards so students can do the work required of the new and revised majors.
3. Update on Space Consultation. Rob Pignatello gave an update on the space situation. Although the College has gained the New Building, we are losing North Hall and need more space. The College is now focused on what our current space needs are and on addressing those needs. The College hired CannonDesign as space consultants with Aux Corp money, and they are expected to complete a space report by early March. Some of the larger issues include where to put the Registrar and Financial Aid, classroom utilization, space for the adjuncts, Veteran's Center and the psychology labs. Ned Benton wanted to confirm that the consultants will

present different scenarios. Rob Pignatello confirmed this and said he specified that he wanted options and choices. The issue was raised if there will be classrooms in North Hall this fall. Rob Pignatello explained that it depends on how quickly North Hall has to be vacated.

4. Strategic Planning. Jim Llana reported on the progress of the strategic plan. The Ad Hoc Committee on the Strategic Plan met and the goals were reduced from 10 to 6. There was support for every goal, but this was a process of prioritization. The aim of the strategic plan is to move the institution and this is done by focusing on fewer goals. The SPS/FPS consulted on the Strategic Plan and endorsed it pending future refinements. There will be a town hall dedicated to the Strategic Plan, and ultimately it will go to the College Council for discussion and a vote.
5. New Business. There was no new business.